

Guide to the Gordon Gray III Papers

GEN MSS 2170



Quin DeLaRosa

August 2026

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Collection Overview

REPOSITORY: Beinecke Rare Book and Manuscript Library
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CALL NUMBER: GEN MSS 2170

CREATOR: Gray, Gordon III, 1956-

TITLE: Gordon Gray III papers

DATES: 1974–2024

BULK DATES: 2002–2015

PHYSICAL DESCRIPTION: 7.17 linear feet (18 boxes)

LANGUAGE: Predominantly in English, some material in French and very little material in Arabic.

SUMMARY: The collection documents the diplomatic career of Gordon Gray III, a retired member of the U.S. Foreign Service. Materials consist of speeches, op-eds, correspondence, printed material, photographs, and digital media spanning 1974-2024.

ONLINE FINDING AID: To cite or bookmark this finding aid, please use the following link: <https://hdl.handle.net/10079/fa/beinecke.grayg>

Requesting Instructions

To request items from this collection for use in the Beinecke Library reading room, please use the request links in the HTML version of this finding aid, available at <https://hdl.handle.net/10079/fa/beinecke.grayg>.

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Key to the container abbreviations used in the PDF finding aid:

b. box
f. folder

Administrative Information

Immediate Source of Acquisition

Gift of Gordon Gray III, 2024.

Conditions Governing Access

The collection is open for research.

Box 16 (born-digital): Restricted fragile material. Reference copies may be requested. Consult Access Services for further information.

Conditions Governing Access

Digital media, contained in box 16, is undergoing processing and will be made available for research as soon as time permits.

Conditions Governing Use

The Gordon Gray III papers is the physical property of the Beinecke Rare Book and Manuscript Library, Yale University. Literary rights, including copyright, belong to the authors or their legal heirs and assigns. For further information, consult the appropriate curator.

Preferred Citation

Gordon Gray III Papers. General Collection, Beinecke Rare Book and Manuscript Library, Yale University.

Processing Information

Portions of the collection have been rearranged by the archivist to promote usability. Original file titles have been retained and are enclosed in quotation marks wherever they appear in descriptions. In select instances, related materials have been identified through cross-references on the file level, particularly in cases where digital media was removed from a physical file.

Collections are processed to a variety of levels, depending on the work necessary to make them usable, their perceived research value, the availability of staff, competing priorities, and whether or not further accruals are expected. The library attempts to provide a basic level of preservation and access for all collections, and does more extensive processing of higher priority collections as time and resources permit.

These materials have been arranged and described according to national and local standards. For more information, please refer to the Yale Archival Processing Manual.

Biographical / Historical

Gordon Gray III (1956-) is a retired career member of the United States Foreign Service who served as U.S. Ambassador to Tunisia from 2009-2012, coinciding with the Arab Spring. He is also a scholar and professor of international affairs with a regional specialty in Southwest Asia and North Africa (SWANA).

Born in New York City, Gray spent much of his early life in Rockland County, New York. He graduated in 1978 from Yale College with a B.A. in Political Science and in 1982 from Columbia University with an M.A. in International Affairs. Gray first gained experience working internationally as a Peace Corps volunteer stationed in Morocco.

Gray's career in diplomacy spanned 1982-2015. Fulfilling a variety of roles as a Foreign Service Officer, Gray was tasked with foreign assignments in Pakistan, Jordan, and Canada, in addition to numerous domestic assignments in Washington, D.C. From 2002 onward, Gray was delegated roles with increased leadership responsibilities. This is reflected in assignments Gray served in the United States, Egypt, Iraq, and Tunisia. As the Ambassador to Tunisia for the first Obama administration, Gray represented U.S. interests and

witnessed the Tunisian Revolution. These political developments are widely regarded as signaling the onset of the Arab Spring, a series of pro-democracy demonstrations and uprisings across Arab-majority nations.

Following his tenure as Ambassador to Tunisia, Gray took up a teaching position at the National War College before leaving the Foreign Service in 2015. In recognition of his career in diplomacy, Gray received the Presidential Meritorious Service Award in 2005 and 2010 by George W. Bush and Barack Obama, respectively; the Grand Officier de l'Ordre de la République Tunisienne in 2012 by Tunisian President Moncef Marzouki; and an Honorary M.S. in National Security Strategy by National Defense University in 2015.

Gray has maintained professional engagement with international affairs since retiring from the Foreign Service. Examples include holding leadership positions with nongovernmental organizations such as the National U.S.-Arab Chamber of Commerce (NUSACC) and Center for American Progress (CAP), teaching at several universities, as well as publishing op-eds and other writings commenting on relations between the U.S., Tunisia, and the wider SWANA region.

Date	Event
1956	o Born in New York City
1978	o B.A., Political Science, Yale College
1978-1980	o Peace Corps volunteer
1982	o M.A., International Affairs, Columbia University; joined United States Foreign Service
1982-2002	o Junior- and mid-level Foreign Service Officer, United States Department of State
2002-2005	o Deputy Chief of Mission, United States Embassy in Cairo
2005-2008	o Deputy Secretary of State for Near Eastern Affairs
2008-2009	o Senior Advisor to the United States Ambassador to Iraq, United States Embassy in Baghdad
2009-2012	o United States Ambassador to Tunisia, United States Embassy in Tunis
2012-2015	o Foreign Service Officer and (from 2014-2015) Deputy Commandant, National War College at National Defense University
2015	o Honorary M.S., National Security Strategy, National Defense University; retired from the United States Foreign Service
2015-2017	o Executive Vice President, National U.S.-Arab Chamber of Commerce (NUSACC)
2017-2021	o Chief Operating Officer (COO), Center for American Progress (CAP)
2021-	o Professor, multiple institutions

Scope and Contents

The collection documents the diplomatic career of Gordon Gray III, a retired member of the U.S. Foreign Service. Materials consist of speeches, op-eds, correspondence, printed material, photographs, and digital media spanning 1974-2024.

Earlier portions of the materials briefly cover his time as a Yale student and his initial assignments with the Foreign Service (see the Chronology note under Additional Description for details). The bulk of the

collection corresponds to Gray's tenure as a senior Foreign Service Officer from 2002-2015, starting from his role as Deputy Chief of Mission in Cairo and continuing through subsequent positions in Washington, D.C., Iraq, and Tunisia. Gray's tenure as U.S. Ambassador to Tunisia is a well-represented subject of this collection. Correspondence, calendars, printed material, and other files from this time offer insights into the U.S. government's response to the Tunisian Revolution, as well as to the wider series of demonstrations and uprisings constituting the Arab Spring.

Later portions of the materials document Gray's professional activities following his retirement from the Foreign Service, including speeches and correspondence relating to the National U.S.-Arab Chamber of Commerce (NUSACC) and the Center for American Progress (CAP). Also included are copies of op-eds written by Gray and press interviews featuring Gray.

The collection is predominantly in English with occasional instances of French, most of which are limited to the printed material and correspondence. Isolated instances of Arabic appear in the printed material and correspondence.

Digital media, contained in box 16, is undergoing processing and will be made available for research as soon as time permits.

Arrangement

Organized into three series: I. Early life and education, 1974-2018, II. Government service, 1982-2015, III. Professional and post-service activities, 2011-2024.

Collection Contents

Series I: Early life and education, 1974–2018

0.25 linear feet (1 box)

Series I contains five folders of papers relating to Gray's education and continued affiliations with Yale spanning 1974-2018. As a student, Gray resided at Saybrook Residential College and graduated Yale College in 1978 with a B.A. in political science.

Much of the material consists of graded essays from academic courses in history and political science. Among these files is Gray's senior essay on the subject of international relations. The file on "miscellaneous papers" reflects Gray's involvement with Yale as an alumnus. Some of these papers include correspondence dating to Gray's time in Morocco as a Peace Corps volunteer, as well as his initial assignments as a Foreign Service Officer in Pakistan and Jordan during the 1980s. Also included is a brief biographical statement written for the 40th reunion of Gray's graduating college class.

Series I is arranged chronologically.

b. 1, f. 1	"YALE - MISCELLANEOUS PAPERS (INCLUDING AFTER GRADUATION)"	1974–2018
b. 1, f. 2	"YALE - AMERICAN HISTORY PAPERS"	1975–1978
b. 1, f. 3	"YALE - POLITICAL SCIENCE PAPERS"	1975–1978
b. 1, f. 4	"YALE - ANCIENT HISTORY 43B (ORIGINS OF WAR)"	1976
b. 1, f. 5	Gray, Yale College senior essay	1978 April 14

Series II: Government service, 1982–2015

6.08 linear feet (15 boxes)

Series II contains physical and born-digital materials documenting Gray's career in the U.S. Foreign Service spanning 1982-2015. Files are grouped to reflect Gray's activities according to his official government posts and ranks. Common types of materials across this series include speeches, correspondence, and calendars.

"General" files reflect content that isn't limited to a particular post or period of Gray's Foreign Service career. This includes materials such as business cards, photographs, an oral history interview transcript, as well as papers relating to the Foreign Service Institute and Gray's retirement from the Foreign Service.

The next subseries documents the various posts Gray held as a junior and mid-level Foreign Service Officer. Subject matter includes study materials from Gray's 1982 entry into the Foreign Service, brief files from posts spanning 1990-2002, and planners for official government activities spanning 1993-2000. During this period, Gray fulfilled roles at the Office of Soviet Affairs (1990-1992), the U.S. Embassy in Ottawa, Canada (1992-1996), and served as director for three offices, including the Office of Regional Affairs within the Office of the Coordinator for Counterterrorism (1996-1999), the Office of Peacekeeping and Humanitarian Operations (1999-2001), and the Office of Arabian Peninsula Affairs (2001-2002). Notably absent from these materials is any documentation from Gray's initial posts during the 1980s, although a file of "[miscellaneous papers](#)" in Series I contains a handful of documents contemporaneous with his posts in Pakistan (1983-1985) and Jordan (1985-1987). Remaining subseries document specified posts that Gray occupied as a senior-ranked Foreign Service Officer.

"Deputy Chief of Mission to Egypt" files relate to Gray's post at the U.S. Embassy in Cairo (2002-2005). Unique to this portion of the collection are Foreign Service Institute training guides in preparation for Gray's first senior role. Another notable mention is Gray's notes from a temporary duty assignment he served in Tripoli, Libya as part of a nonproliferation mission in early 2004.

"Deputy Assistant Secretary of State for Near Eastern Affairs" files relate to Gray's Washington, D.C.-based role directing the Bureau of Near Eastern Affairs (2005-2008). Among the speeches and correspondence is a transcript of Gray's 2005 testimony to the U.S. House International Relations Committee (now the House Foreign Affairs Committee) regarding the Western Sahara sovereignty dispute involving the Polisario Front, Morocco, and Algeria.

"Senior Advisor for Southern Iraq Affairs" files relate to Gray's short-term post in Baghdad (2008-2009), where he was responsible for advising the U.S. Ambassador to Iraq and coordinating policy toward Iraq's nine southern provinces.

"Ambassador to Tunisia" files contain guest lists, calendars, speeches, correspondence, press and printed material related to Gray's role as U.S. Ambassador to the Republic of Tunisia (2009-2012). During this time, Gray was posted as Chief of Mission at the U.S. Embassy in Tunis. This period coincided with the Tunisian Revolution, which began in December 2010 and culminated in the ousting of then-President Zine El Abidine Ben Ali in January 2011. Gray continued to represent U.S. interests as ambassador to the post-revolution Tunisian government. From this point onward, the materials document a shift in U.S. foreign policy characterized by increased involvement in Tunisian affairs and interest in the development of a liberal democratic political regime in Tunisia.

Within the "Ambassador to Tunisia" files, incoming and outgoing correspondence documents Gray's interactions with government and military personnel from the U.S. and Tunisia, foreign ambassadors, and nongovernmental organizations (e.g. Tunisian-American Chamber of Commerce, National U.S.-Arab Chamber of Commerce, Human Rights Watch). Some notable correspondents include Tunisian Prime Minister Mohamed Ghannouchi, FBI Director Robert S. Mueller, U.S. Secretary of State Hillary Clinton, U.S. President Barack Obama, U.S. Congressperson Nancy Pelosi, U.S. Supreme Court Justice Ruth Bader Ginsberg, Peace Corps Director Aaron S. Williams, Undersecretary of State Bill Burns, U.S. Senator Joseph I. Lieberman, U.S. Navy Vice Admiral Harry B. Harris, Jr., and U.S. Senator Richard G. Lugar. Much of the correspondence with non-American parties is in French, while a smaller portion involving some Tunisian individuals is in Arabic. Press and printed material indicate public-facing responses to Tunisian-American affairs and the revolution. This includes press interviews Gray delivered in his official capacity as ambassador, as well as popular magazines and news articles. The latter two genres of material primarily

consist of Francophone Tunisian print media, though U.S. State Department publications, Arabic Tunisian and other African print media are also present.

"Senior Foreign Service Officer and Deputy Commandant, National War College" files consist of speeches and correspondence from Gray's teaching position (2012-2015) at the National War College, a division of National Defense University in Washington, D.C. This position constitutes Gray's final post before retiring from the Foreign Service.

Papers throughout the "government service" series regularly employ acronyms drawn from the lexicon of the U.S. State Department and the practice of diplomacy. For the purpose of clarification, unabbreviated forms of a few of these acronyms are defined in alphabetical order below:

ARP or S/ARP = Office of Arabian Peninsula Affairs, division within the Bureau of Near Eastern Affairs, U.S. State Department

COM = Chief of Mission

CT or S/CT = Office of the Coordinator for Counterterrorism, division within the Bureau of Counterterrorism, U.S. State Department

DAS = Deputy Assistant Secretary

DCM = Deputy Chief of Mission

FSI = Foreign Service Institute

G7 = Group of Seven

GCC = Gulf Cooperation Council

IO/PHO = Office of Peacekeeping and Humanitarian Operations, division within the International Organizations Bureau, U.S. State Department

NEA = Bureau of Near Eastern Affairs, U.S. State Department

PO = Principal Officer

TDY = Temporary duty

Series II is divided into seven subseries: General; Foreign Service Officer, junior and mid-level; Deputy Chief of Mission to Egypt; Deputy Assistant Secretary of State for Near Eastern Affairs; Ambassador to Tunisia; Senior Foreign Service Officer and Deputy Commandant, National War College.

With the exception of the "General" subseries, the other six subseries are arranged to reflect the chronological order in which Gray occupied the stated roles. Files are grouped chronologically. In some cases, related files have been grouped under genre-based headings at the end of their respective subseries.

	General	1985–2015
	Files are arranged chronologically.	
b. 2, f. 1	Business cards	1985–2024
b. 2, f. 2	"TALKS AT FSI"	2005–2007, 2012–2013
b. 2, f. 3	"MISCELLANEOUS PHOTOGRAPHS," including official ambassadorial photograph and with State Department officials	2007–2013

General (continued)

b. 2, f. 4	"SECRETARY CLINTON'S 2012 EMAILS, DECLASSIFIED/REDACTED AND RELEASED BY THE STATE DEPT. FOIA OFFICE"	2009, 2011
b. 2, f. 5	"STATE DEPARTMENT OFFICE OF THE HISTORIAN - ORAL HISTORY," transcript	2012 March 16
b. 2, f. 6	Ambassadorial seminar, co-chair	2013 June
b. 2, f. 7	"JUNE 2015 AND RETIREMENT CEREMONY (11/20/2015) WITH SECRETARY KERRY" See: Foreign Service retirement ceremony, DVD, 2015 November 20, box 16, folder 1.	2015 June–2015 November
b. 16, f. 1	Foreign Service retirement ceremony, DVD Restricted fragile material. Reference copies may be requested. Consult Access Services for further information. Digital media, contained in box 16, is undergoing processing and will be made available for research as soon as time permits. See: "JUNE 2015 AND RETIREMENT CEREMONY (11/20/2015) WITH SECRETARY KERRY", 2015 June–2015 November, box 2, folder 7.	2015 November 20
	Foreign Service Officer, junior and mid-level Files are arranged chronologically with an additional heading for planners.	1982–2002
b. 2, f. 8	Consular self-study guide	1982 May
b. 2, f. 9	"NEA/ARP"	1990
b. 2, f. 10	"SOVIET DESK"	1990–1992
b. 2, f. 11	"SOVIET POLICY VIS-A-VIS THE PERSIAN GULF (1991)"	1991
b. 2, f. 12	"OTTAWA"	1992, 1995
b. 2, f. 13	Halifax G7 Summit program	1995 June
b. 2, f. 14	"(S/CT)," counterterrorism papers	1997–1999
b. 2, f. 15	"(S/CT)," counterterrorism remarks	1997–1999
b. 2, f. 16	"IO/PHO PUBLIC SPEAKING"	1999–2000
b. 2, f. 17	"DIRECTOR, NEA/ARP"	2001–2002
	Planners	
b. 3, f. 1	1993	1993
b. 3, f. 2	1994	1994
b. 3, f. 3	1995	1995
b. 3, f. 4	1996	1996
b. 3, f. 5	1997	1997
b. 3, f. 6	1998	1998

Foreign Service Officer, junior and mid-level > Planners (continued)

b. 3, f. 7	1999 January–1999 June	1999 January– 1999 June
b. 3, f. 8	1999	1999
b. 3, f. 9	2000	2000
	Deputy Chief of Mission to Egypt Files are arranged chronologically.	2002–2005
b. 3, f. 10	Readings, DCM/PO seminar by Foreign Service Institute	2002
b. 4, f. 1	Readings, DCM/PO seminar by Foreign Service Institute	2002
b. 4, f. 2-5	Resource book, DCM/PO seminar by Foreign Service Institute	2002
b. 4, f. 6	"CAIRO - GUEST LISTS"	2002–2003
b. 4, f. 7	"DCM COURSE (JUNE 2002) & FIRST MONTH IN CAIRO (JULY 2002) & WASHINGTON CONSULTATION SCHEDULE (FEBRUARY 2004)"	2002, 2004
b. 4, f. 8	"DCM's REMARKS CAIRO" See: Speeches and interviews from U.S. Embassy Cairo website, CD-R, 2002-2004, box 4, folder 9.	2002–2004
b. 5, f. 1	"DCM's REMARKS CAIRO"	2002–2004
b. 16, f. 2	Speeches and interviews from U.S. Embassy Cairo website, CD-R Restricted fragile material. Reference copies may be requested. Consult Access Services for further information. Digital media, contained in box 16, is undergoing processing and will be made available for research as soon as time permits. See also: DCM's REMARKS CAIRO", 2002-2004, box 4, folder 9.	2002–2004
b. 5, f. 2	"CAIRO CORRESPONDENCE"	2003–2005
b. 5, f. 3	"LIBYA TDYs"	2004 January– 2004 February
b. 5, f. 4	"CAIRO - CORRESPONDENCE HANDBOOK"	2004 April
b. 5, f. 5	"CAIRO - GUEST LISTS"	2004–2005
b. 5, f. 6-7	"SPEECHES CAIRO"	2005
	Deputy Assistant Secretary of State for Near Eastern Affairs Files are arranged chronologically.	2005–2008
b. 5, f. 8	"NEA-SPEECHES/REMARKS/TESTIMONY"	2005
b. 5, f. 9	"GORDON GRAY - GIFTS"	2005–2008
b. 6, f. 1	"NOTEBOOK AND CORRESPONDENCE - NEA"	2005–2008

Deputy Assistant Secretary of State for Near Eastern Affairs (continued)

b. 6, f. 2-3	"NEA SPEECHES/REMARKS" See: "What Future for the GCC Region?," presentation by Gray at the Arab-U.S. Policymakers' Conference, CD-R, 2006 October, box 16, folder 3.	2006
b. 16, f. 3	"What Future for the GCC Region?," presentation by Gray at the Arab-U.S. Policymakers' Conference, CD-R Restricted fragile material. Reference copies may be requested. Consult Access Services for further information. Digital media, contained in box 16, is undergoing processing and will be made available for research as soon as time permits. See: "NEA SPEECHES/REMARKS", 2006, box 6, folders 2-3.	2006 October
b. 6, f. 4-5	"NEA Speeches/Remarks"	2007-2008
	Senior Advisor for Southern Iraq Affairs Files are arranged chronologically.	2008-2009
b. 6, f. 6	"BAGHDAD"	2008-2009
b. 6, f. 7-8	Baghdad calendar	2008 June-2009 May
b. 7, f. 1	Baghdad calendar	2008 June-2009 May
b. 16, f. 4	Baghdad files, DVD-R Restricted fragile material. Reference copies may be requested. Consult Access Services for further information. Digital media, contained in box 16, is undergoing processing and will be made available for research as soon as time permits.	2008 November-2009 February
	Ambassador to Tunisia Files are arranged chronologically. Related files have been grouped under headings for correspondence as well as press and printed material. Correspondence files were rearranged from reverse-chronological to chronological order.	2006-2015
b. 7, f. 2	American Cooperative School of Tunis	2008-2009
b. 7, f. 3	Crisis management resources	2008-2009
b. 7, f. 4	Educational and cultural exchange programs	2009
b. 7, f. 5	Speech building	2009
b. 16, f. 5	Tunisia Country Reader, CD Restricted fragile material. Reference copies may be requested. Consult Access Services for further information. Digital media, contained in box 16, is undergoing processing and will be made available for research as soon as time permits. See: "TIME AS AMBASSADOR-DESIGNATE TO TUNISIA (CONSULTATIONS/ CONFIRMATION HEARING/SWEARING-IN CEREMONY)", 2009 June-2009 August, box 9, folder 5.	2009

Ambassador to Tunisia (continued)

b. 7, f. 6	"TUNISIA - GUEST LISTS"	2009
b. 7, f. 7	"CHRON UNCLASSIFIED Ambassador Gordon Gray" See: Belgium...beyond expectations, DVD screened for the Belgian National Day in Tunis, 2010 July 21, box 16, folder 7.	2009-2012
b. 16, f. 6	Press coverage, CD-R Restricted fragile material. Reference copies may be requested. Consult Access Services for further information. Digital media, contained in box 16, is undergoing processing and will be made available for research as soon as time permits.	2009-2012
b. 7, f. 8-9	"TUNISIA NOTES (2009-2012); POINTS FOR EMBASSY TUNIS MEETINGS (2011-2013)"	2009-2015
b. 7, f. 10	Ambassadorial seminar	2009 June
b. 8, f. 1-10	Ambassadorial seminar	2009 June
b. 9, f. 1-3	Ambassadorial seminar	2009 June
b. 9, f. 4	"MY NOTES FROM PRESIDENT OBAMA'S MEETING WITH OUR AMBASSADORIAL SEMINAR"	2009 June 22
b. 9, f. 5	"TIME AS AMBASSADOR-DESIGNATE TO TUNISIA (CONSULTATIONS/ CONFIRMATION HEARING/SWEARING-IN CEREMONY)" See: Tunisia Country Reader, CD, 2009, box 16, folder 5.	2009 June-2009 August
b. 9, f. 6	"LETTERS OF CREDENCE AND RECALL"	2009 July
b. 9, f. 7	Guest book	2009 September-2010 April
b. 9, f. 8-11	Speeches, titled "OPRC Remarks"	2009 September-2010 December
b. 10, f. 1-3	Tunis calendar	2009 September-2011 April
b. 10, f. 4	"TUNISIA - GUEST LISTS"	2010
b. 10, f. 5-6	"TUNISIA - 2010-2012 - TRIPS & VISITS; REMARKS AT THE UNV. OF WYOMING (9/22/2011)"	2010-2012
b. 10, f. 7	Guest book	2010 April-2011 March

Ambassador to Tunisia (continued)

b. 16, f. 7	<i>Belgium...beyond expectations</i>, DVD screened for the Belgian National Day in Tunis 2010 July 21 Restricted fragile material. Reference copies may be requested. Consult Access Services for further information. Digital media, contained in box 16, is undergoing processing and will be made available for research as soon as time permits. See: "CHRON UNCLASSIFIED Ambassador Gordon Gray", 2009–2012, box 7, folder 7.
b. 11, f. 1	"TUNISIA - GUEST LISTS" 2011
b. 11, f. 2	"TUNISIA" 2011 January
b. 11, f. 3-7	Speeches, titled "OPRC Remarks" 2011 January–2012 July
b. 11, f. 8	Guest book 2011 March–2012 June
b. 11, f. 9	Tunis calendar 2011 May–2012 July
b. 12, f. 1-2	Tunis calendar 2011 May–2012 July
Correspondence	
b. 12, f. 3	"INCOMING VIP CORRESPONDENCE" 2006, 2009–2012
	Clinton, Hillary Rodham, 1947– See: "SECRETARY CLINTON'S 2012 EMAILS, DECLASSIFIED/ REDACTED AND RELEASED BY THE STATE DEPT. FOIA OFFICE", 2009, 2011, box 2, folder 4, and "INCOMING VIP CORRESPONDENCE", 2006, 2009–2012, box 12, folder 3. 2009–2012
b. 12, f. 4-6	"OPDC Incoming Correspondence" 2009 September–2012 July
b. 12, f. 7-8	"OPDC Outgoing Correspondence" 2009 September–2009 December
b. 12, f. 9	"OPDC Outgoing Correspondence" 2010
b. 13, f. 1-2	"OPDC Outgoing Correspondence" 2010
b. 13, f. 3	Cecil, Charles O. 2010 June 25
b. 13, f. 4-5	"OPDC Outgoing Correspondence" 2011 January–2011 June
b. 13, f. 6-7	"OPDC Outgoing Correspondence" 2011 July–2011 December

Ambassador to Tunisia > Correspondence (continued)

b. 14, f. 1-3	"OPDC Outgoing Correspondence"	2012 January– 2012 July
Press and printed material		
b. 14, f. 4	"MEDIA INTERVIEWS & ROUNDTABLES - TUNISIA"	2009–2012
b. 14, f. 5-6	"TUNISIA - INTERVIEWS/SPEECHES/OP-EDS"	2009–2012
b. 14, f. 7	<i>L'Observateur</i> , issues 66 and 114 French	2009 September 18–2009 September 24, 2010 September 17– 2010 September 23
b. 14, f. 8	<i>U.S. Department of State Magazine</i> , issue 538	2009 October
b. 14, f. 9	<i>Almoulahedh</i> Arabic	2010 (February?)
b. 14, f. 10	<i>United States Embassy Tunis, Tunisia: ART in Embassies Exhibition</i>	2010 May
b. 15, f. 1-2	<i>Réalités</i> , three weekly issues French	2010 December 30–2011 January 26
b. 15, f. 3-4	<i>Jeune Afrique</i> , six weekly issues French	2011 January 9– 2011 January 29, 2012 April 8– 2012 April 21, 2012 May 27– 2012 June 2
b. 15, f. 5	<i>The Ambassadors REVIEW</i>	2011 Fall
b. 15, f. 6	<i>Le Quotidien</i> , clippings French	2011 October– 2012 January
b. 15, f. 7	<i>Leaders</i> , issue 8 French	2012 January
Senior Foreign Service Officer and Deputy Commandant, National War College Files are arranged chronologically.		2012–2015
b. 15, f. 8-9	"REMARKS," National War College	2012–2015
b. 15, f. 10-12	"CORRESPONDENCE," National War College	2013–2015

Series III: Professional and post-service activities, 2011–2024

0.83 linear feet (2 boxes)

Series III contains op-eds, press interviews, speeches, and correspondence documenting Gray's professional activities in the domain of international affairs spanning 2011-2024. All files, with the exception of a few documents dated prior to 2015 November 20, were produced following Gray's retirement from the Foreign Service. Much of the post-service content in this series features Gray's commentary on contemporary U.S. public policy. At times, Gray advocates for explicit political solutions to issues intersecting with federal executive leadership, the American foreign policy establishment, and foreign policy toward Tunisia and the wider region of Southwest Asia and North Africa.

Approximately half of the materials in this series originate from Gray's professional work with two nonprofit, nongovernmental organizations based in Washington, D.C. From 2015-2017, Gray occupied the position of Executive Vice President at the National U.S.-Arab Chamber of Commerce (NUSACC), a U.S.-based organization whose stated mission is to develop mutually beneficial business and economic ties between the U.S. and Arab-majority nations. From 2017-2021, Gray was the Chief Operating Officer (COO) at the Center for American Progress (CAP), a self-described non-partisan, progressive public policy research center. Papers from both of these positions feature Gray corresponding and interacting with a range of public and private sector parties within the U.S. and abroad.

Series III is arranged chronologically. For the purpose of retaining functional context, files produced from Gray's affiliations with the Center for American Progress (CAP) and the National U.S.-Arab Chamber of Commerce (NUSACC) are grouped under headings corresponding to their originating organization.

b. 17, f. 1	"OP-EDS"	2011–2019
b. 17, f. 2	"PEACEGAMES"	2015–2016
b. 17, f. 3-4	"LETTERS SIGNED AS FORMER AMBASSADOR"	2016 July 27– 2024 September 22
b. 17, f. 5-6	"OP-EDS & BOOK REVIEWS"	2020 January 17–2024 September 19
b. 17, f. 7	"INTERVIEWS"	2022
b. 17, f. 8-9	"INTERVIEWS"	2023
b. 17, f. 10-11	"INTERVIEWS"	2024 January 2– 2024 October 3
Center for American Progress		
b. 18, f. 1-2	"CORRESPONDENCE"	2017–2020
b. 18, f. 3	"REMARKS"	2018
b. 18, f. 4	"REMARKS"	2019
b. 18, f. 5	"TUNISIA"	2019
b. 18, f. 6	"REMARKS"	2020–2021
National U.S.-Arab Chamber of Commerce		
b. 18, f. 7	"CORRESPONDENCE"	2015–2017

National U.S.-Arab Chamber of Commerce (continued)

b. 18, f. 8-9	"REMARKS"	2015-2017
b. 18, f. 10	"TUNISIA"	2015-2017

Selected Search Terms

The following terms have been used to index the description of this collection in the Library's online catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically therein.

Subjects

Diplomats
Foreign policy of the United States
Non-governmental organizations

Geographic Names

Egypt
Iraq
Tunisia
Tunisia -- History -- Demonstrations, 2010-
United States. President (2009-2017 : Obama)
United States -- Foreign relations -- 20th
Century
United States -- Foreign relations -- 21st
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United States -- Foreign relations -- Africa
United States -- Foreign relations -- Islamic
countries
United States -- Politics and government

Genres / Formats

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Correspondence

Corporate Bodies

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